

Unique Risks in Multifamily Construction:
Risk Management Strategies for
Today's "Red Hot" Market

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## **Multifamily Construction**

- ► Freddie Mac Multifamily Research Perspectives: 2015 Multifamily Outlook (Feb. 2015):
  - "Multifamily starts and completions are expected to continue their upward trend."
    - ► "The number of starts will continue to rise through 2015 and perhaps 2016."
  - "We expect completions to surpass the long-run annual average in 2015 and remain above the average for several years to come."

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## **Multifamily Construction**

- ► Freddie Mac Multifamily Research Perspectives: 2015 Multifamily Outlook (Feb. 2015):
  - "Multifamily rental housing fundamentals outperformed many market forecasts in 2014; strong demand absorbed the increased supply of new units introduced to the market."
  - "The amount of multifamily supply that will be delivered in 2015 will surpass pre-recession averages, but favorable demographics and a sturdier economy will produce another strong year for multifamily."

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### **Multifamily Construction**

- "By 2020, a surge of residential construction, mostly high-rent apartment buildings, will result in as many as 30,000 residential units in the area, according to projections by Downtown Indy, a publicprivate partnership that promotes activities and living in the heart of the city."
  - Indianapolis Star, Report: Downtown apartment market booming, with more units on the way, John Russell, (Feb. 25, 2015)



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## **Multifamily Construction**

- ▶ "The second half of 2015 will welcome a slew of new deliveries around the metro area, with annual supply reaching roughly 5,500 units by year-end. This elevated delivery schedule will continue into 2016 based on proposed and under-construction projects, testing vacancy and rent growth, particularly in the urban core."

  Colliers International, Minneapolis - St. Paul: Apartment Market Report - Mid Year 2015



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## **Multifamily Construction**

- ▶ "A total of 6,273 multifamily residential units have been completed within a 1.5 mile radius of the iconic D&F Tower since January 2010. The historic tower's location at 16th and Arapahoe serves as a good geographic central point to Downtown Denver. Another 4,556 units are currently under construction."
  - ► Denverinfill.com, Downtown Denver Residential Projects: June 2015 Update, June 12, 2015 \_\_\_\_\_



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## **Multifamily Construction**

- ▶ "More than 3,100 housing units are scheduled for delivery in core Chicago submarkets in 2015, according to Colliers International, with an additional 6,400 units scheduled for completion in 2016.
  - Multihousingnews.com, Market Snapshot: Chicago Multifamily Demand to Outgrow Supply in 2015, (Feb. 26, 2015)



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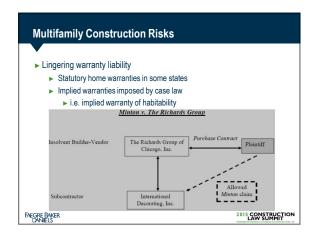
## **Multifamily Construction** ▶ "The Chicago area multifamily pipeline's steady flow shows no signs of slowing in 2015." ▶ Bisnow.com, CHICAGO'S 5 BIGGEST MULTIFAMILY DEVELOPMENTS (Jan 2, 2015) ► Chicagoagentmagazine.com, Multifamily Housing is Driving New Construction in 2015 (June 17, 2015) ► Chicagomag.com, Condo Construction Is Back in Downtown Chicago (June 27, 2014) 2015 CONSTRUCTION LAW SUMMIT FAEGRE BAKER DANIELS **Multifamily Construction** ► Conclusions? ► Multifamily projects are a hot commodity ► Mostly rentals ▶ Condo construction is (coming) back following the Great Recession ► Condo conversions are likely on the horizon ► Why? ▶ Pent up demand following the Great Recession ▶ Low interest rates ► Rental rates high Millennials 2015 CONSTRUCTION LAW SUMMIT FAEGRE BAKER DANIELS Multifamily Construction Risks ▶ Observations from the lawyer's perspective: ▶ Multifamily projects are afflicted by many of the same issues impacting other types of projects ▶ Defects ▶ Delays ▶ Payment disputes

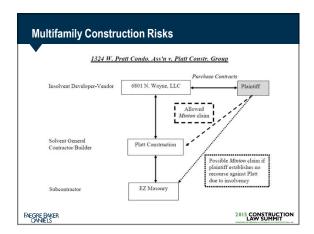
► Warranty liability

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▶ However, the risks are uniquely enhanced on multifamily projects

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Multifamily Construction Risks			
<ul> <li>► Why?</li> <li>► Increased likelihood of construction defects in multifamily projects</li> <li>► Water infiltration (windows, building skin &amp; envelope)</li> <li>► Noise</li> <li>► Ventilation</li> </ul>			
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Multifamily Construction Risks			
► Organized owner associations			
<ul> <li>Potential for a dissatisfied owner is amplified</li> <li>Fiduciary duties to pursue developer, et.al.</li> </ul>			
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Multifamily Construction Risks			
Developer's role in patting had sets for condensition			
▶ Developer's role in setting budgets for condominiums ▶ Henderson Square Condominium Ass'n v. LAB Townhomes, LLC, 2014			
IL App (1st) 1307664 (1st Dist. 2014)			
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# Multifamily Construction Risks ➤ Project delays are more impactful ➤ Units are pre-leased or pre-sold ➤ Consequential damages can be enormous ➤ Liquidated damages for delay may be inadequate ➤ i.e. student housing ➤ Payment disputes can be more problematic ➤ Is apportionment of a mechanic's lien necessary?

# **Multifamily Construction Risks** ▶ Potential for a condominium conversion in the future ▶ Project participants may have priced the risk for a single owner apartment project, but a subsequent conversion exposes them to condo project risks ▶ Coordinating tenant improvements with ongoing construction ► No privity with tenant's contractors ► Schedule interruption 2015 CONSTRUCTION LAW SUMMIT FAEGRE BAKER DANIELS **Risk Management Strategies** ▶ Risk management devices Quality control ► Contract terms ► Insurance program 2015 CONSTRUCTION LAW SUMMIT FAEGRE BAKER DANIELS **Risk Management Strategies** ▶ Quality Control: ▶ Hire a third-party roofing and building skin inspector ► Hire a third-party consultant for preparation of maintenance budgets 2015 CONSTRUCTION LAW SUMMIT FAEGRE BAKER DANIELS

## **Risk Management Strategies**

- ▶ Limit warranties where possible
  - ► Carefully disclaim all implied warranties
    - ► Including specifically and by name the Implied Warranty of Habitability
    - ▶ Note specific features of disclaimers required in each jurisdiction
  - ▶ Offer express limited warranties instead
  - ▶ Ability to do this may be constrained by statute
  - Consider recording in the land records a notice that implied warranties have been waived

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## **Risk Management Strategies**

- ▶ Require notice and an opportunity to cure
  - ▶ May be required by statute in some jurisdictions



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## **Risk Management Strategies**

- ► Regulate claims procedures:
  - ▶ Threshold level of unit owner approvals to bring a claim
  - ► Alternative dispute resolution provisions
    - ► Ensure dispute resolution procedures are consistent for all project participants
  - ► Certificate of merit
  - ▶ Shorten the statute of limitations by agreement
  - ► Claim waiver if procedure not followed

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## **Risk Management Strategies**

- ▶ Protect against condo conversions
  - ► Require of indemnity if there is a conversion
  - ▶ Require that any conversion must contain claim regulation provisions
- ▶ Indemnity provisions need to be carefully drafted to be enforceable
  - ▶ "Anti-indemnity" laws differ in each jurisdiction
- ► Attorney fee shifting provisions
  - ► For enforcing indemnity obligations
  - ► For enforcing alternative dispute resolution provisions

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## **Risk Management Strategies**

- ► Liability limitations
  - ► Consequential damages waivers
  - ► Liability caps
- ▶ Adequate and properly obtained insurance
  - ► Additional insured endorsements to CGL policies
    - ► Certificate of insurance may be inadequate
  - ► Consider a Controlled Insurance Program
    - ► OCIP/CCIP

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